



Board of Directors Meeting Minutes
December 19, 2024, 5:00PM Lake District Hospital
Lake Health District

Board Attendance: Jane O’Keeffe, Chair; John Shine, Treasurer; Jerald Steward, Secretary; Greg Larson, Member; Don Liddycoat, Member

LHD Managers in Attendance:

Tory Coe, CNO; Kyle Byers, Radiology Director; Quentin Wilson, EVS, Supply Chain, DME Director; Stacey Van Ness, Clinics Manager; Teresa Decker, Pharmacy Director; Judy Clarke, Public Health Director; Brian Beck, HR Director; Alena Acklin, Process and Quality Improvement Coordinator – via Zoom; Kelly Johnston, Interim CFO – via Zoom

Others in Attendance: See attached sign in sheet.

Jane O’Keeffe, Chairperson, called the meeting to order in open session at 5:00 pm and led the Pledge of Allegiance.

Consent Agenda Item Approval:

Don Liddycoat made the motion to approve the consent agenda items (which included the November 21, 2024, Board meeting minutes, the January 2025 check signing calendar). Jerald Steward seconded the motion. The motion was presented, all members voted, and the motion passed unanimously.

Financial Reports:

November 2024 LHD Financial Report

Kelly Johnston, Interim CFO, provided several updates:

- The draft audit is being passed around to the finance committee and the board to review. There is one adjustment yet to happen in order to finalize the audit, in regard to the cost report.
- The cost report was filed last week, showing a receivable of about \$760K for our organization, so that receivable gets to be booked into last year’s audit.
- The cost report will have an amendment to maximize additional statistics to get our cost to charge ratios in line with where they need to be, noting an increased inpatient and swing-bed rate, which allowed for us to get an increased receivable. A lump sum adjustment will happen for July-present to increase our rate of reimbursement from Medicare directly.
- An adjustment to gross revenue to report the year-to-date adjustment to the increased reimbursement from Medicare. An improvement to the bottom line from Medicare itself. Moving forward payments will be at a higher rate of pay.
- Start wrapping up the outstanding compliance items. will be at
- Community Benefit Report – filed an extension due to the audit and will be completed in January to set our floor rate with OHA.



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Kelly then provided October financial updates:

- Days Cash on Hand: Currently trending at 24 days and expecting to see a dip in December.
- Days in Accounts Receivable (AR): Have gone down slightly. Samantha, our new Revenue Cycle Director, is creating new processes to help AR days go down. The new Revenue Cycle processes are expected to take 30-45 to go into effect.
- Days in Accounts Payable (AP): Going up, as previously discussed, to 45-60 days.
- The workflow processes with purchasing and AP departments are seeing improvements.
- November saw a positive bottom line of \$591,584, with YTD positive at \$1,466,451.

Goose Lakes Medical Services August Financial Report:

Kelly reported the expenses for November were \$590.

Quality Measures:

Alena Acklin, Process and Quality Improvement Coordinator, provided an update on recent performance metrics:

- November was an incredible month for both the hospital and clinic.
- The RHC had a total of 87 for quality achievement.
- Acute, Pharmacy, and Lab had a total of 88.5 for quality achievement.
- In closing out the year with quality looking good, we are currently working to finalize the quality/performance plan for 2025.

Medical Staff Report/Privileging:

Privileging:

Bard Rogers, MD – Provisional, Family Practice; Mark Bradbury, MD – Active, Provisional, General Surgery; Walter Buhl, MD – Courtesy, Family Practice, Emergency Medicine; Timothy Gallagher, MD – Active, Family Practice, OB/ER; Stephen Hussey, MD – Active, Family Practice, OB/ER; Erin Steward, PA-C – Allied Health Professional, Family Practice; Tara Geil, RD – Allied Health Professional, Dietary; Devon Peterson, CRNA – Provisional, Independent Allied Health Professional, Anesthesia; Daymen Tuscano, MD – Provisional, Consulting Medical Staff, Radiology; Consulting Medical Staff, Radiology: Travis Abele, MD; Stephany Barreto, MD; Ryan Berecky, MD; Traci Clautice-Engle, MD; Brian Evans, MD; Walter Griffin, MD; Joseph Houkal, MD; Kai Kinder, MD; Jeremy Logan, MD; Alyssa McNamara, MD; Paul Schultz, MD; Steven Plimpton, MD

Don Liddycoat made a motion to grant privileges to the providers listed above. Greg Larson seconded the motion. The motion was presented, all members present voted, and the motion was passed unanimously.

Nursing & Manager Report:



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Tory Coe, CNO, provided the following updates:

- Quarter 3 average daily patient census was 10.2.
- The average length of stay for patients was 4 days for Acute and 1.5 days for OB.
- Quarter 3 average daily census in the Emergency Department was 10.86, with 84 patients admitted to the hospital from E.D. visits, and 13 total transfers.
- Health Education updates: A CNA course is scheduled to begin in February. There was a mandatory informative meeting held last night, with 16 people in attendance. LHD has agreed to cover the costs of the classes and the student's initial first year license.
- Tory reported positive progress for the six current RN students, three of whom are first year students, and three second year students. There is currently one EMS employee who is a Paramedic Intern.

CEO Report:

Landon Dybdal, CEO, provided the following updates:

- Dr. Rogers is on board and his first day was December 9th. We've had positive feedback from our community members on his care in the clinic.
- Provider Recruitment and Staffing:
 - An onsite visit and interview are scheduled for an NP candidate based in Ashland.
 - We are actively seeking locum coverage for general surgery, with ongoing discussions. Dr. Cynthia Tucker, a locum OB/GYN provider, will begin on 1/7/25, working a two-week on, two-week off schedule, with a one-year commitment.
 - A new contract has been established with Dr. Bradbury for Monday-Friday coverage, one week a month.

Geothermal Update:

An update was provided on the geothermal project:

- The geothermal was up and running, with more work needed, including hooking the internet up to the pump house. An initial estimate of \$35-40K came in to hook up fiber optics, with a second estimate coming in at \$5K.
- The well driller recommended casing the entire depth in the spring and collaborating with the town to secure funding for this effort, with an estimated cost of \$250K.

Public Comment: Mr. Harrington, a former patient of Dr. Chen, voiced his concern about his health being set back with the decision to part ways with Dr. Chen. Landon spoke to Mr. Harrington and let him know that our new clinic provider, Dr. Rogers, is accepting new patients, and reassured him that providing patient



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care to community members is our priority. Landon then put Mr. Harrington in touch with Stacey Van Nes, Clinics Manager, to ensure he establishes care with Dr. Rogers as soon as possible.

Adjournment:

At 5:43PM, Jane O'Keeffe called for an executive session per ORS 192.660(2) and adjourned the open session. The executive session began at 5:53 PM and was adjourned at 6:21PM.

Respectfully submitted,

Jerald Steward, Secretary

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